

Bowie Sustainable Leadership Award

NOMINATION FORM

Digital Submission Instructions:

- **Step 1:** Download the digital nomination form.
- **Step 2:** Complete the nomination form and save to your computer.
- **Step 3:** Return (print or email) the completed nomination form to your supervisor. They will then submit the nomination form to your respective Business Line VP for consideration.
- **Step 4: (Supervisor/Management)** Once you have received the completed nomination form, attach it in an email to your Business Line VP. Enter "Bowie Award" in the subject line. Nomination will then be reviewed/approved and submitted to the BSLA Committee.

All fields are required*

Name of Nominee:	Date:
Position:	Business Line:
Name of Operation:	
Location:	Address:
Person Submitting Nomination:	
Name:	Division:
Name.	Division.
Vice President Endorsement:	
Name:	Date:

LEADERSHIP QUALITIES

Please provide specific examples of when your nominee demonstrated the following Leadership Qualities. Supply enough details and sufficient information to provide insights into the nominee's attributes (additional writing space is available on the back page). You are welcome to attach additional pages as you deemnecessary.

Fill out the Nomination Form telling us about your nominee's capacity of leadership to manageday-to-day operations and adapt to change.

REFERENCE NOTE: Consider Context, Vision, Resources, Results, Innovation and Cohesion (for further details, please refer to the Nomination Reference Guide)

1. Their work aligns with the PWT Core Values, Mission and Vision.

2. They see the big picture. They recognize, embrace, and promote the differences between the Lines, Divisions, and Branches; but also see where collaboration yields great value for PWT

They set realistic priorities. They deliver their work on time and on budget. They accomplish meet targets.	objectives and
4. They look for creative ways to improve and innovate and encourage their team to do the	same.
5. They are self-aware and authentic. They manage around and through setbacks and mist	akes.

6. They collaborate, build teams, and develop agreements on accountability. They encourage, inspire, and help get things done.

7. They use clear, concise, consistent communications that connect with the intended audience, and that provide compelling reasons to care about accomplishing objectives.

8.	They Line,	wo	rk v d Bi	vell ranc	and h or	enga ganiz	age \ zatior	with nal fi	all t	ypes	of ks.	per	sona	ılities	з, а	it all	levels	. The	y sup	port	and	work	with	nin	the	PWT,
9.	They move	are the	e no	ot lin	nited forwa	by ard.	their	title	or	level	of	auth	nority	, bu	ut p	oroa	ctively	make	e wise	e de	cisio	ns ar	nd fir	nd v	ways	s to



As you prepare your nomination submission, we have provided below a collection of leadership system elements as developed and taught by Douglas Bowie. To assist you in assembling your narrative, the information you share will be invaluable in learning more about your nominee. You are encouraged to provide examples. Coupled with your observations, this will generate a unique insight into your nominee's leadership. The more information and detail you provide will assist in learning more about your leadership nominee.

Please fill out the Nomination form telling us about your nominee's capacity of leadership to manage-day-to-day operations and adapt to change.

Consider: Context, Vision, Resources, Results, Innovation and Cohesion

CONTEXT

Sees the big picture, identifies realities and challenges and recognizes stakeholders and their expectations.

VISION Understands the importance of priorities, strategic goals and how our vision fits into everyday operational activities.

RESOURCES

Recognizes financial and talent resources, identifies core competencies and work process to meet internal and external requirements.

RESULTS

Put first things first, follows through, meets deadlines, plans ahead, is accountable, and achieves targets (e.g. KPI's, does appraisals and celebrates success).

INNOVATION

Locates best practices, seeks new opportunities and ideas to make improvements, can adapt to change, explores creative and innovative ways to do things and takes risks.

COHESION Ensures that the Core Values and the purpose of the organization are used as guidelines in all that the organization does and makes sure there is a clear line of sight between each Core Value and accepted behaviour.



the following traits one (1) point is awarded. If the example is "out of the park" an extra bonus point is awarded.

- **CONTEXT** Builds/explains a common picture of current realities in Line and Branch
 - Confronts challenges, problems and red flags
 - Recognizes big picture trends and patterns
 - Recognizes opportunities and/or threats

- **VISION** Defines our common destination, builds a mental picture for others that inspires
 - Identifies priorities, goals and targets
 - Ensures that others understand how what they do fits into achieving our priorities, goals and targets
 - Develops a clear sense of direction that others understand
 - Connects day to day with our vision, provides line of sight between employees and targets

- **RESOURCES** Identifies and explains the core competencies required to carry out the work
 - Ensures we have the capacity to achieve our goals
 - Involves the right people in the right process at the right time
 - Analyzes and plans before taking action

- RESULTS Follows through on decisions, plans, policies, priorities and targets
 - Meets deadlines and gets the job done
 - Ensures accountability of team through system of performance evaluation
 - Solves problems and learns from experiences
 - Celebrates successes

- INNOVATION Actively scans landscape to anticipate and adapt to changes
 - Constantly seeking to make improvements
 - Explores creative and innovative ways to do things, takes risks, experiments
 - Instills confidence in others so they will come forward with suggestions and ideas
 - Provides appropriate pace, not too much or too quick

- **COHESION** Knows, lives and encourages Core Value behaviours
 - Ensures plans and actions are consistent with our purpose and Core Values
 - Consistently strives to achieve common purpose, encourages all to follow same moral compass
 - Builds loyalty and commitment to PWT